

Memorandum



Metropolitan Transportation Authority

State of New York

July 2, 2021

Mr. Rahul Jain
Office of the State Comptroller
59 Maiden Lane, 29th Floor
New York, New York 10038

Dear Mr. Jain,

This represents the MTA's First Quarter, 2021, report concerning the status of its Agency Savings Actions (ASA's) initiatives, initiated in the 2021 February Financial Plan. The MTA is required by the NY State Comptroller's Regulation 4, Section 202.5 (c). to report "each quarter, until implemented or rescinded, the status of each gap-closing initiative with a projected value equal to or greater than \$1 million in any given fiscal year, including milestones, impact on staffing, current implementation status, actual savings or revenues to date and projected annual savings or revenues in comparison to Budget and Plan projections." In this report, the MTA is reporting on all savings initiatives, no matter the projected value.

Attached is a summary of the results of the 1st Quarter ASA Monitoring Program for 2021, as well as copies of the ASA Monitoring Milestone Reports. The summary shows that the MTA will track gap closing initiatives with an annual value of \$613.2 million with a reduction of 413 positions. Actual 1st Quarter savings of \$142.1 million represents 98.6% of the first quarter goal and 23.2% of the planned annual savings, with a reduction of 412 positions.

If you have any questions, please do not hesitate to call.

Sincerely,

David E. Keller

David Keller
Acting Director, Division of Management & Budget

cc: P. Foye
L. Schwartz
B. Foran
K. DeDonno
R. Perricelli
K. Leopold
L. Liberto (OSDC)

Metropolitan Transportation Authority
1st Quarter 2021 Year-To-Date
ASA Monitoring Summary
Combined 2021 (results through March)
(\$ in millions)

MTA Agencies	2021 ASA's Monitored * (Full Year)		1st Quarter Results (ytd)				
	Pos	(\$)	"Planned" Savings (\$)	"Realized" Savings (\$)	Variance Fav/(Unfav) (\$)	"Realized" Savings as % of "Planned" Savings (%)	% of 2021 Implemented at end of Quarter (%)
New York City Transit **	413	383.457	84.838	84.908	0.070	>100.0%	22.1%
Long Island Rail Road	0	52.801	15.710	14.215	(1.495)	90.5%	26.9%
Metro-North Railroad	0	44.723	11.216	10.583	(0.633)	94.4%	23.7%
MTA Bridges & Tunnels	0	29.129	6.828	6.828	0.000	100.0%	23.4%
MTA Headquarters	0	103.114	25.581	25.581	0.000	100.0%	24.8%
MTA CONSOLIDATED	413	613.225	144.173	142.115	(2.057)	98.6%	23.2%

* The value of the monitored PEGs reflects re-estimates captured through the February 2021 Financial Plan

** NYCT includes savings from MTA Bus Company & Staten Island Rail

*** NYCT includes 7 additional savings initiatives from previous financial plans that were not fully implemented.

Metropolitan Transportation Authority
1st Quarter 2021 Year-To-Date
ASA Monitoring Summary
2021 Overtime Spending Reduction (results through March)
(\$ in millions)

MTA Agencies	2021 ASA's Monitored *		"Planned" Savings				
	Pos	(\$)	"Planned" Savings (\$)	"Realized" Savings (\$)	Variance Fav/(Unfav) (\$)	"Realized" Savings as % of "Planned" Savings (%)	% of 2021 Implemented at end of Quarter (%)
New York City Transit **	0	176.675	44.169	14.814	(29.354)	33.5%	8.4%
Long Island Rail Road	0	20.837	8.126	6.632	(1.495)	81.6%	31.8%
Metro-North Railroad	0	11.683	3.891	3.257	(0.633)	83.7%	27.9%
MTA Bridges & Tunnels	0	4.677	1.169	1.169	0.000	100.0%	25.0%
MTA Headquarters	0	0.449	0.112	0.112	0.000	100.0%	25.0%
MTA CONSOLIDATED	0	214.321	57.467	25.985	(31.482)	45.2%	12.1%

* The value of the monitored PEGs reflects re-estimates captured through the February 2021 Financial Plan

** NYCT includes savings from MTA Bus Company & Staten Island Rail

Metropolitan Transportation Authority
1st Quarter 2021 Year-To-Date
ASA Monitoring Summary
2021 Consulting Contract Reduction ASA's (results through March)
(\$ in millions)

MTA Agencies	2020 ASA's Monitored *		"Planned" Savings				
	Pos	(\$)	"Planned" Savings (\$)	"Realized" Savings (\$)	Variance Fav/(Unfav) (\$)	"Realized" Savings as % of "Planned" Savings (%)	% of 2020 Implemented at end of Quarter (%)
New York City Transit **	0	8.604	2.151	21.619	0.000	>100.0%	>100.0%
Long Island Rail Road	0	3.693	0.592	0.592	0.000	100.0%	16.0%
Metro-North Railroad	0	2.487	0.622	0.622	0.000	100.0%	25.0%
MTA Bridges & Tunnels	0	8.388	1.643	1.643	0.000	100.0%	19.6%
MTA Headquarters	0	83.047	20.762	20.762	0.000	100.0%	25.0%
MTA CONSOLIDATED	0	106.219	25.770	45.238	0.000	>100.0%	42.6%

* The value of the monitored PEGs reflects re-estimates captured through the February 2021 Financial Plan

** NYCT includes savings from MTA Bus Company & Staten Island Rail

Metropolitan Transportation Authority
1st Quarter 2021 Year-To-Date
ASA Monitoring Summary
2021 Non-Personnel Expense Reduction ASA's (results through March)
(\$ in millions)

MTA Agencies	2021 ASA's Monitored *		"Planned" Savings				
	Pos	(\$)	"Planned" Savings (\$)	"Realized" Savings (\$)	Variance Fav/(Unfav) (\$)	"Realized" Savings as % of "Planned" Savings (%)	% of 2021 Implemented at end of Quarter (%)
New York City Transit **	0	151.826	26.930	29.894	2.964	>100.0%	19.7%
Long Island Rail Road	0	28.270	6.991	6.991	0.000	100.0%	24.7%
Metro-North Railroad	0	30.553	6.704	6.704	0.000	100.0%	21.9%
MTA Bridges & Tunnels	0	16.064	4.016	4.016	0.000	100.0%	25.0%
MTA Headquarters	0	19.618	4.707	4.707	0.000	100.0%	24.0%
MTA CONSOLIDATED	0	246.332	49.348	52.312	2.964	>100.0%	21.2%

* The value of the monitored PEGs reflects re-estimates captured through the February 2021 Financial Plan

** NYCT includes savings from MTA Bus Company & Staten Island Rail

Metropolitan Transportation Authority
2021 MTA NYCT ASA Monitoring Program
1st Quarter 2021 results

In 2021, 37 ASA's are being monitored with a full-year savings of \$383.5 million and a reduction of 413 positions.

Results through the first quarter show that \$84.9 million or >100.0% of the planned ASA reductions of \$84.8 million was realized and 412 positions were reduced. Additionally, 22.1% of the planned full-year savings has been realized.

The following ASA's did not reach the targeted savings for the quarter:

- NYCT OT-2
 - Reduce Weather-Related Overtime
 - In the 1st quarter NYCT experienced two significant snowstorms that resulted in unfavorable variance against budget.
- NYCT OT-4
 - Reduce Overtime Costs for Department of Buses
 - Unfavorable results due to vacancies and poor availability.
- NYCT CC-4
 - Reduce Bus Network Redesign Project
 - More than anticipated spending in bus network redesign project
- NYCT NP-1
 - Car Inspections for R142/R160
 - Positions have been eliminated from the budget; incumbents will be reduced via attrition.
- NYCT NP-5
 - DoB Technology System Maintenance Reduction
 - Unfavorable results due to bus antenna upgrades and violation processing fees paid to NYCDOT associated with the Automated Bus Lane Enforcement (ABLE) program.
- NYCT NP-14
 - Reduce Bus Network Redesign Project
 - More than anticipated spending in bus network redesign project.
- NYCT NP-15
 - Reduce Card Fees
 - Overrun in bank fees was due to increases in MetroCard sales while compounded by the restriction on cash sales at the station booths.
- NYCT NP-18
 - Reduce Materials & Supplies Budget – DoS
 - Due to more than anticipated level of maintenance material spending.
- NYCT NP-19
 - Reduce Miscellaneous OTPS
 - Unfavorable results mainly due to security services expenses.
- NYCT 17-05
 - Administrative & OTPS Savings
 - Savings not achieved mainly due to overruns in medical services and training expenses.

MTA New York City Transit
2021 ASA Monitoring Milestone Report
1st Quarter 2021 (Actual Results through March)

ASA Name: Overtime Spending Reductions

ASA Description: 5 ASA's are monitored in 2021

ASA Status:

ASA VALUE: (\$ in millions)

	2020		2021		2022		2023		2024	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Nov-20	13.773	0	176.675	0	198.222	0	197.975	0	197.978	0

CRITICAL TASKS & MILESTONES:	Planned Date	Revised Date	Actual Date
11/1/2020 Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	14.723	14.723	14.723	14.723	14.723	14.723	14.723	14.723	14.723	14.723	14.723	14.723	176.675
Actual/Proj.	19.985	(9.718)	4.548	-	-	-	-	-	-	-	-	-	14.814
Month Var.	5.262	(24.441)	(10.175)	(14.723)	(14.723)	(14.723)	(14.723)	(14.723)	(14.723)	(14.723)	(14.723)	(14.723)	
YTD Var.	5.262	(19.179)	(29.354)	-	-	-	-	-	-	-	-	-	(161.861)

Frequency of Update to Actuals: Quarterly
 ASA Has Been Fully Implemented: No

MTA New York City Transit
2021 ASA Monitoring Milestone Report
1st Quarter 2021 (Actual Results through March)

ASA Name: Consulting Contract Reduction

ASA Description: 4 ASA's are being monitored in 2021

ASA Status:

ASA VALUE: (\$ in millions)

	2020		2021		2022		2023		2024	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Nov-20	5.190	0	8.604	0	8.725	0	7.875	0	7.625	0

CRITICAL TASKS & MILESTONES:	Planned Date	Revised Date	Actual Date
11/1/2020 Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.717	0.717	0.717	0.717	0.717	0.717	0.717	0.717	0.717	0.717	0.717	0.717	8.604
Actual/Proj.	2.763	8.959	9.897	-	-	-	-	-	-	-	-	-	21.619
Month Var.	2.046	8.242	9.180	(0.717)	(0.717)	(0.717)	(0.717)	(0.717)	(0.717)	(0.717)	(0.717)	(0.717)	
YTD Var.	2.046	10.288	19.468	-	-	-	-	-	-	-	-	-	13.015

Frequency of Update to Actuals: Quarterly
 ASA Has Been Fully Implemented: No

MTA New York City Transit
2021 ASA Monitoring Milestone Report
1st Quarter 2021 (Actual Results through March)

ASA Name: Non-Personnel Expense Reductions

ASA Description: 21 ASAs are being monitored in 2021

ASA Status:

ASA VALUE: (\$ in millions)

	2020		2021		2022		2023		2024	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Nov-20	107.228	0	151.826	0	93.813	0	80.733	0.000	74.837	0.000

CRITICAL TASKS & MILESTONES:	Planned Date	Revised Date	Actual Date
11/1/2020 Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	8.977	8.977	8.977	8.977	8.977	8.977	8.977	8.977	8.977	8.977	8.977	53.082	151.826
Actual/Proj.	17.380	7.532	4.982	-	-	-	-	-	-	-	-	-	29.894
Month Var.	8.403	(1.445)	(3.994)	(8.977)	(8.977)	(8.977)	(8.977)	(8.977)	(8.977)	(8.977)	(8.977)	(53.082)	
YTD Var.	8.403	6.959	2.964	-	-	-	-	-	-	-	-	-	(121.932)

Frequency of Update to Actuals: Quarterly
 ASA Has Been Fully Implemented: No

MTA New York City Transit
2021 ASA Monitoring Milestone Report
1st Quarter 2021 (Actual Results through March)

ASA Name: BRPs that are not captured under the ASA Initiative or were not fully implemented

ASA Description: 7 BRPs continue to be monitored in 2021

ASA Status:

ASA VALUE: (in millions)

	2020		2021		2022		2023		2024	
		Pos.		Pos.		Pos.		Pos.		Pos.
Original Plan: Numerous	24.256	191	46.352	413	46.352	413	46.352	413	46.352	413

CRITICAL TASKS & MILESTONES:	Planned Date	Revised Date	Actual Date
11/1/2020 Identify Savings			

MONTHLY CASH SAVINGS: (in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	3.863	3.863	3.863	3.863	3.863	3.863	3.863	3.863	3.863	3.863	3.863	3.863	46.352
Actual/Proj.	5.430	5.435	7.716	-	-	-	-	-	-	-	-	-	18.580
Month Var.	1.567	1.572	3.853	(3.863)	(3.863)	(3.863)	(3.863)	(3.863)	(3.863)	(3.863)	(3.863)	(3.863)	
YTD Var.	1.567	3.139	6.992	-	-	-	-	-	-	-	-	-	(27.772)

Frequency of Update to Actuals: Quarterly
 ASA Has Been Fully Implemented: No

MTA New York City Transit
Consulting Contract Reduction Initiatives
1st Quarter 2021 (Actual Results through March)

Description			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total			
NYCT	CC	1	Dependent Eligibility Verification Audit Savings													\$ 5.000		
			Yearly													\$ 5.000		
			Monthly	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 0.417	\$ 5.000	
			Actual	\$ 2.442	\$ 8.514	\$ 9.463												\$ 20.420
			Month Var.	\$ 2.025	\$ 8.098	\$ 9.047	\$ (0.417)	\$ (0.417)	\$ (0.417)	\$ (0.417)	\$ (0.417)	\$ (0.417)	\$ (0.417)	\$ (0.417)	\$ (0.417)	\$ (0.417)	\$ (0.417)	\$ 0.000
YTD Var.			\$ 2.025	\$ 10.123	\$ 19.170												\$ 15.420	
NYCT	CC	2	DoB Facility & Bus Maintenance Reduction													\$ 0.365		
			Yearly													\$ 0.365		
			Monthly	\$ 0.030	\$ 0.030	\$ 0.030	\$ 0.030	\$ 0.030	\$ 0.030	\$ 0.030	\$ 0.030	\$ 0.030	\$ 0.030	\$ 0.030	\$ 0.030	\$ 0.030	\$ 0.365	
			Actual	\$ 0.109	\$ 0.064	\$ 0.027	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0.200
			Month Var.	\$ 0.079	\$ 0.033	\$ (0.004)	\$ (0.030)	\$ (0.030)	\$ (0.030)	\$ (0.030)	\$ (0.030)	\$ (0.030)	\$ (0.030)	\$ (0.030)	\$ (0.030)	\$ (0.030)	\$ (0.030)	\$ 0.000
YTD Var.			\$ 0.079	\$ 0.112	\$ 0.109												\$ (0.165)	
NYCT	CC	4	Reduce Bus Network Redesign Project													\$ 0.379		
			Yearly													\$ 0.379		
			Monthly	\$ 0.032	\$ 0.032	\$ 0.032	\$ 0.032	\$ 0.032	\$ 0.032	\$ 0.032	\$ 0.032	\$ 0.032	\$ 0.032	\$ 0.032	\$ 0.032	\$ 0.032	\$ 0.379	
			Actual	\$ (0.007)	\$ 0.034	\$ 0.031												\$ 0.059
			Month Var.	\$ (0.038)	\$ 0.003	\$ (0.000)	\$ (0.032)	\$ (0.032)	\$ (0.032)	\$ (0.032)	\$ (0.032)	\$ (0.032)	\$ (0.032)	\$ (0.032)	\$ (0.032)	\$ (0.032)	\$ (0.032)	\$ 0.000
YTD Var.			\$ (0.038)	\$ (0.035)	\$ (0.036)												\$ (0.320)	
NYCT	CC	5	Reduce Miscellaneous OTPS													\$ 2.860		
			Yearly													\$ 2.860		
			Monthly	\$ 0.238	\$ 0.238	\$ 0.238	\$ 0.238	\$ 0.238	\$ 0.238	\$ 0.238	\$ 0.238	\$ 0.238	\$ 0.238	\$ 0.238	\$ 0.238	\$ 0.238	\$ 2.860	
			Actual	\$ 0.218	\$ 0.347	\$ 0.376	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0.941
			Month Var.	\$ (0.020)	\$ 0.109	\$ 0.137	\$ (0.238)	\$ (0.238)	\$ (0.238)	\$ (0.238)	\$ (0.238)	\$ (0.238)	\$ (0.238)	\$ (0.238)	\$ (0.238)	\$ (0.238)	\$ (0.238)	\$ 0.000
YTD Var.			\$ (0.020)	\$ 0.089	\$ 0.226												\$ (1.919)	
Consulting Consolidated			Yearly													\$ 8.604		
			Monthly	\$ 0.717	\$ 0.717	\$ 0.717	\$ 0.717	\$ 0.717	\$ 0.717	\$ 0.717	\$ 0.717	\$ 0.717	\$ 0.717	\$ 0.717	\$ 0.717	\$ 0.717	\$ 8.604	
			Actual	\$ 2.763	\$ 8.959	\$ 9.897	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21.619	
			Month Var.	\$ 2.046	\$ 8.242	\$ 9.180	\$ (0.717)	\$ (0.717)	\$ (0.717)	\$ (0.717)	\$ (0.717)	\$ (0.717)	\$ (0.717)	\$ (0.717)	\$ (0.717)	\$ (0.717)	\$ (0.717)	\$ 0.000
YTD Var.			\$ 2.046	\$ 10.288	\$ 19.468												\$ 13.015	

MTA New York City Transit
Non-Personnel Spending Reduction Initiatives
1st Quarter 2021 (Actual Results through March)

NYCT	NP	11	Procurement Savings - Life Insurance, Disability & Dental	Yearly																\$	3.907		
				Monthly	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	3.907
				Actual	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
				Month Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	(3.907)
				YTD Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	(3.907)
NYCT	NP	13	Procurement Savings - Staples	Yearly																\$	0.352		
				Monthly	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	0.352	
				Actual	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-	
				Month Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	(0.352)	
				YTD Var.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	(0.352)	
NYCT	NP	14	Reduce Bus Network Redesign Project	Yearly																\$	0.801		
				Monthly	\$ 0.067	\$ 0.067	\$ 0.067	\$ 0.067	\$ 0.067	\$ 0.067	\$ 0.067	\$ 0.067	\$ 0.067	\$ 0.067	\$ 0.067	\$ 0.067	\$ 0.067	\$ 0.067	\$ 0.067	\$	0.801		
				Actual	\$ (0.014)	\$ 0.073	\$ 0.066														\$	0.124	
				Month Var.	\$ (0.081)	\$ 0.006	\$ (0.001)	\$ (0.067)	\$ (0.067)	\$ (0.067)	\$ (0.067)	\$ (0.067)	\$ (0.067)	\$ (0.067)	\$ (0.067)	\$ (0.067)	\$ (0.067)	\$ (0.067)	\$ (0.067)	\$	(0.067)		
				YTD Var.	\$ (0.081)	\$ (0.075)	\$ (0.076)														\$	(0.677)	
NYCT	NP	15	Reduce Card Fees	Yearly																\$	33.720		
				Monthly	\$ 2.810	\$ 2.810	\$ 2.810	\$ 2.810	\$ 2.810	\$ 2.810	\$ 2.810	\$ 2.810	\$ 2.810	\$ 2.810	\$ 2.810	\$ 2.810	\$ 2.810	\$ 2.810	\$ 2.810	\$	33.720		
				Actual	\$ 2.672	\$ 2.602	\$ 2.420													\$	7.694		
				Month Var.	\$ (0.138)	\$ (0.208)	\$ (0.390)	\$ (2.810)	\$ (2.810)	\$ (2.810)	\$ (2.810)	\$ (2.810)	\$ (2.810)	\$ (2.810)	\$ (2.810)	\$ (2.810)	\$ (2.810)	\$ (2.810)	\$ (2.810)	\$	(26.026)		
				YTD Var.	\$ (0.138)	\$ (0.346)	\$ (0.736)														\$	(26.026)	
NYCT	NP	16	Reduce Materials & Supplies Budget - All Other	Yearly																\$	6.300		
				Monthly	\$ 0.525	\$ 0.525	\$ 0.525	\$ 0.525	\$ 0.525	\$ 0.525	\$ 0.525	\$ 0.525	\$ 0.525	\$ 0.525	\$ 0.525	\$ 0.525	\$ 0.525	\$ 0.525	\$	6.300			
				Actual	\$ (2.133)	\$ 0.603	\$ 3.037													\$	1.507		
				Month Var.	\$ (2.658)	\$ 0.078	\$ 2.512	\$ (0.525)	\$ (0.525)	\$ (0.525)	\$ (0.525)	\$ (0.525)	\$ (0.525)	\$ (0.525)	\$ (0.525)	\$ (0.525)	\$ (0.525)	\$ (0.525)	\$	(4.793)			
				YTD Var.	\$ (2.658)	\$ (2.580)	\$ (0.068)														\$	(4.793)	
NYCT	NP	17	Reduce Materials & Supplies Budget - DoB	Yearly																\$	13.275		
				Monthly	\$ 1.106	\$ 1.106	\$ 1.106	\$ 1.106	\$ 1.106	\$ 1.106	\$ 1.106	\$ 1.106	\$ 1.106	\$ 1.106	\$ 1.106	\$ 1.106	\$ 1.106	\$ 1.106	\$	13.275			
				Actual	\$ 3.628	\$ 3.598	\$ 1.080												\$	8.306			
				Month Var.	\$ 2.522	\$ 2.492	\$ (0.026)	\$ (1.106)	\$ (1.106)	\$ (1.106)	\$ (1.106)	\$ (1.106)	\$ (1.106)	\$ (1.106)	\$ (1.106)	\$ (1.106)	\$ (1.106)	\$ (1.106)	\$	(4.969)			
				YTD Var.	\$ 2.522	\$ 5.014	\$ 4.988														\$	(4.969)	
NYCT	NP	18	Reduce Materials & Supplies Budget - DoS	Yearly																\$	9.992		
				Monthly	\$ 0.833	\$ 0.833	\$ 0.833	\$ 0.833	\$ 0.833	\$ 0.833	\$ 0.833	\$ 0.833	\$ 0.833	\$ 0.833	\$ 0.833	\$ 0.833	\$ 0.833	\$	9.992				
				Actual	\$ (0.663)	\$ 2.674	\$ (2.422)												\$	(0.411)			
				Month Var.	\$ (1.495)	\$ 1.841	\$ (3.255)	\$ (0.833)	\$ (0.833)	\$ (0.833)	\$ (0.833)	\$ (0.833)	\$ (0.833)	\$ (0.833)	\$ (0.833)	\$ (0.833)	\$ (0.833)	\$	(10.403)				
				YTD Var.	\$ (1.495)	\$ 0.346	\$ (2.909)														\$	(10.403)	
NYCT	NP	19	Reduce Miscellaneous OTPS	Yearly																\$	18.309		
				Monthly	\$ 1.526	\$ 1.526	\$ 1.526	\$ 1.526	\$ 1.526	\$ 1.526	\$ 1.526	\$ 1.526	\$ 1.526	\$ 1.526	\$ 1.526	\$ 1.526	\$ 1.526	\$	18.309				
				Actual	\$ 5.647	\$ (1.772)	\$ (0.917)												\$	2.958			
				Month Var.	\$ 4.121	\$ (3.297)	\$ (2.443)	\$ (1.526)	\$ (1.526)	\$ (1.526)	\$ (1.526)	\$ (1.526)	\$ (1.526)	\$ (1.526)	\$ (1.526)	\$ (1.526)	\$ (1.526)	\$	(15.351)				
				YTD Var.	\$ 4.121	\$ 0.823	\$ (1.619)														\$	(15.351)	
NYCT	NP	20	Reduce Rail Grinder	Yearly																\$	3.000		
				Monthly	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$ 0.250	\$	3.000					
				Actual	\$ 0.723	\$ 1.006	\$ 0.747											\$	2.476				
				Month Var.	\$ 0.473	\$ 0.756	\$ 0.497	\$ (0.250)	\$ (0.250)	\$ (0.250)	\$ (0.250)	\$ (0.250)	\$ (0.250)	\$ (0.250)	\$ (0.250)	\$ (0.250)	\$ (0.250)	\$	(0.524)				
				YTD Var.	\$ 0.473	\$ 1.229	\$ 1.726														\$	(0.524)	
NYCT	NP	21	Reduce Roof Repairs Budget	Yearly																\$	1.230		
				Monthly	\$ 0.103	\$ 0.103	\$ 0.103	\$ 0.103	\$ 0.103	\$ 0.103	\$ 0.103	\$ 0.103	\$ 0.103	\$ 0.103	\$ 0.103	\$ 0.103	\$	1.230					
				Actual	\$ 0.207	\$ (0.228)	\$ (0.658)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	(0.679)				
				Month Var.	\$ 0.105	\$ (0.331)	\$ (0.760)	\$ (0.103)	\$ (0.103)	\$ (0.103)	\$ (0.103)	\$ (0.103)	\$ (0.103)	\$ (0.103)	\$ (0.103)	\$ (0.103)	\$ (0.103)	\$	(1.909)				
				YTD Var.	\$ 0.105	\$ (0.226)	\$ (0.986)														\$	(1.909)	
NYCT	NP	22	Temporary Reduction of Tuition Reimbursement Program	Yearly																\$	0.298		
				Monthly	\$ 0.025	\$ 0.025	\$ 0.025	\$ 0.025	\$ 0.025	\$ 0.025	\$ 0.025	\$ 0.025	\$ 0.025	\$ 0.025	\$ 0.025	\$ 0.025	\$	0.298					
				Actual	\$ 0.047	\$ 0.043	\$ 0.176	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	0.266				
				Month Var.	\$ 0.022	\$ 0.018	\$ 0.151	\$ (0.025)	\$ (0.025)	\$ (0.025)	\$ (0.025)	\$ (0.025)	\$ (0.025)	\$ (0.025)	\$ (0.025)	\$ (0.025)	\$ (0.025)	\$	(0.032)				
				YTD Var.	\$ 0.022	\$ 0.040	\$ 0.192														\$	(0.032)	
Non-Personnel Consolidated				Yearly																\$	151.826		
				Monthly	\$ 8.977	\$ 8.977	\$ 8.977	\$ 8.977	\$ 8.977	\$ 8.977	\$ 8.977	\$ 8.977	\$ 8.977	\$ 8.977	\$ 8.977	\$ 8.977	\$	151.826					
				Actual	\$ 17.380	\$ 7.532	\$ 4.982	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	29.894				
				Month Var.	\$ 8.403	\$ (1.445)	\$ (3.994)	\$ (8.977)	\$ (8.977)	\$ (8.977)	\$ (8.977)	\$ (8.977)	\$ (8.977)	\$ (8.977)	\$ (8.977)	\$ (8.977)	\$ (8.977)	\$	(53.082)				
				YTD Var.	\$ 8.403	\$ 6.959	\$ 2.964															\$	(121.932)

**Metropolitan Transportation Authority
2021 MTA LIRR ASA Monitoring Program
1st Quarter 2021 results**

In 2021, 16 ASA's are being monitored with a full-year savings of \$52.8 million and a reduction of 0 positions.

Results through the first quarter show that \$14.2 million or 90.5% of the planned ASA reductions of \$15.7 million was realized and 0 positions were reduced. Additionally, 26.9% of the planned full-year savings has been realized.

The following ASA's did not reach the targeted savings for the quarter:

- LIRR OT-4
 - Reduce Weather-Related Overtime
 - Due to multiple snowstorms in February, The LIRR did not achieve the projected 50% reduction in weather overtime in the first quarter. Since the LIRR has already expended 92% of its full year weather overtime budget, it is not anticipated that the full year ASA will be achieved.
- LIRR OT-5
 - Reduce the amount of vacancy/absentee coverage in the Stations and Equipment departments.
 - Due to employees being sick with COVID and in addition the labor agreement to suspend points for use of sick days (to encourage employees to call in sick if not feeling well), the LIRR missed the first quarter target for reducing absentee coverage. With COVID rates declining and the reinstatement of all labor agreements regarding sick days and the requirement of doctor notes, it is still anticipated that the full year ASA will be achieved. Either by improved availability or other OT reduction initiatives.

MTA Long Island Railroad
2021 ASA Monitoring Milestone Report
1st Quarter 2021 (Actual Results through March)

ASA Name: Overtime Spening Reductions

ASA Description: 5 ASA's are being monitored in 2021

ASA Status:

ASA VALUE: (\$ in millions)

		2020		2021		2022		2023		2024	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Nov-20	4.507	0	20.837	0	22.237	0	22.249	0	21.925	0

CRITICAL TASKS & MILESTONES:		Planned Date	Revised Date	Actual Date
11/1/2020	Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	3.012	2.571	2.543	1.447	1.348	1.346	1.396	1.367	1.406	1.367	1.399	1.635	20.837
Actual/Proj.	2.628	1.845	2.159	-	-	-	-	-	-	-	-	-	6.632
Month Var.	(0.384)	(0.726)	(0.384)	(1.447)	(1.348)	(1.346)	(1.396)	(1.367)	(1.406)	(1.367)	(1.399)	(1.635)	
YTD Var.	(0.384)	(1.110)	(1.495)	-	-	-	-	-	-	-	-	-	(14.205)

Frequency of Update to Actuals: Quarterly
 ASA Has Been Fully Implemented: No

MTA Long Island Railroad
2021 ASA Monitoring Milestone Report
1st Quarter 2021 (Actual Results through March)

ASA Name: Consulting Services Reductions

ASA Description: 2 ASA's are being monitored in 2021

ASA Status:

ASA VALUE: (\$ in millions)

	2020		2021		2022		2023		2024	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Nov-20	1.004	0	3.693	0	3.724	0	3.847	0	3.960	0

CRITICAL TASKS & MILESTONES:	Planned Date	Revised Date	Actual Date
11/1/2020 Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.197	0.197	0.197	0.197	0.197	0.197	0.197	0.197	0.197	0.197	0.197	1.521	3.693
Actual/Proj.	0.197	0.197	0.197	-	-	-	-	-	-	-	-	-	0.592
Month Var.	-	-	-	(0.197)	(0.197)	(0.197)	(0.197)	(0.197)	(0.197)	(0.197)	(0.197)	(1.521)	
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	(3.101)

Frequency of Update to Actuals: Quarterly
 ASA Has Been Fully Implemented: No

MTA Long Island Railroad
2021 ASA Monitoring Milestone Report
1st Quarter 2021 (Actual Results through March)

ASA Name: Non-Personnel Expense Reductions

ASA Description: 9 ASA's are being monitored in 2021

ASA Status:

ASA VALUE: (\$ in millions)

		2020		2021		2022		2023		2024	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Nov-20	0.439	0	28.270	53	27.898	53	27.989	53	28.393	53

CRITICAL TASKS & MILESTONES:	Planned Date	Revised Date	Actual Date
11/1/2020 Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	2.316	2.345	2.330	2.316	2.316	2.345	2.330	2.316	2.330	2.339	2.349	2.489	28.120
Actual/Proj.	2.316	2.345	2.330	-	-	-	-	-	-	-	-	-	6.991
Month Var.	-	-	-	(2.316)	(2.316)	(2.345)	(2.330)	(2.316)	(2.330)	(2.339)	(2.349)	(2.489)	
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	(21.130)

Frequency of Update to Actuals: Quarterly
 PEG Has Been Fully Implemented: No

**MTA Long Island Railroad
Overtime Spending Reduction Initiatives
1st Quarter 2021 (Actual Results through March)**

Description			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total				
LIRR	OT	1	90 Percent Weekday Service Plan - Maintain LIRR's existing baseline weekday service plan which is approximately 90% of the pre-COVID service plan.	Yearly											\$	10.109			
			Monthly	\$ 0.842	\$ 0.842	\$ 0.842	\$ 0.842	\$ 0.842	\$ 0.842	\$ 0.842	\$ 0.842	\$ 0.842	\$ 0.842	\$ 0.842	\$ 0.842	\$ 0.842	\$	10.109	
			Actual	\$ 0.842	\$ 0.842	\$ 0.842												\$	2.527
			Month Var.	\$ -	\$ -	\$ -	\$ (0.842)	\$ (0.842)	\$ (0.842)	\$ (0.842)	\$ (0.842)	\$ (0.842)	\$ (0.842)	\$ (0.842)	\$ (0.842)	\$ (0.842)	\$ (0.842)	\$	(7.582)
			YTD Var.	\$ -	\$ -	\$ -												\$	(7.582)
LIRR	OT	2	Deploy less staff on overtime as "protection" during unplanned events. - 11% reduction in the Engineering Department modifications overtime budget	Yearly												\$	1.050		
			Monthly	\$ 0.087	\$ 0.087	\$ 0.087	\$ 0.087	\$ 0.087	\$ 0.087	\$ 0.087	\$ 0.087	\$ 0.087	\$ 0.087	\$ 0.087	\$ 0.087	\$ 0.087	\$	1.050	
			Actual	\$ 0.087	\$ 0.087	\$ 0.087												\$	0.262
			Month Var.	\$ -	\$ -	\$ -	\$ (0.087)	\$ (0.087)	\$ (0.087)	\$ (0.087)	\$ (0.087)	\$ (0.087)	\$ (0.087)	\$ (0.087)	\$ (0.087)	\$ (0.087)	\$ (0.087)	\$	(0.787)
			YTD Var.	\$ -	\$ -	\$ -												\$	(0.787)
LIRR	OT	3	Reduce Stations Department Special Event Coverage	Yearly												\$	0.186		
			Monthly	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$ 0.016	\$	0.186	
			Actual	\$ 0.016	\$ 0.016	\$ 0.016												\$	0.047
			Month Var.	\$ -	\$ -	\$ -	\$ (0.016)	\$ (0.016)	\$ (0.016)	\$ (0.016)	\$ (0.016)	\$ (0.016)	\$ (0.016)	\$ (0.016)	\$ (0.016)	\$ (0.016)	\$ (0.016)	\$	(0.140)
			YTD Var.	\$ -	\$ -	\$ -												\$	(0.140)
LIRR	OT	4	Reduce Weather-Related Overtime (includes Fringe) Approaching storms will be better evaluated so weather-related overtime will only occur as necessary.	Yearly												\$	4.881		
			Monthly	\$ 1.683	\$ 1.241	\$ 1.213	\$ 0.117	\$ 0.019	\$ 0.016	\$ 0.067	\$ 0.038	\$ 0.076	\$ 0.037	\$ 0.070	\$ 0.305	\$ 0.305	\$	4.881	
			Actual	\$ 1.683	\$ 0.899	\$ 1.213												\$	3.795
			Month Var.	\$ -	\$ (0.342)	\$ -	\$ (0.117)	\$ (0.019)	\$ (0.016)	\$ (0.067)	\$ (0.038)	\$ (0.076)	\$ (0.037)	\$ (0.070)	\$ (0.305)	\$ (0.305)	\$	(1.086)	
			YTD Var.	\$ -	\$ (0.342)	\$ (0.342)												\$	(1.086)
LIRR	OT	5	Reduce the amount of vacancy/absentee coverage in the Stations and Equipment departments. - \$2M of this reduction relates to a 50% cut to Stations absentee coverage (mostly ticket agents/clerks and station appearance maintainers). \$3M of the reduction relates to a 10% reduction in vacancy/absentee coverage in the Equipment Department	Yearly												\$	4.610		
			Monthly	\$ 0.384	\$ 0.384	\$ 0.384	\$ 0.384	\$ 0.384	\$ 0.384	\$ 0.384	\$ 0.384	\$ 0.384	\$ 0.384	\$ 0.384	\$ 0.384	\$ 0.384	\$	4.610	
			Actual	\$ -	\$ -	\$ -												\$	-
			Month Var.	\$ (0.384)	\$ (0.384)	\$ (0.384)	\$ (0.384)	\$ (0.384)	\$ (0.384)	\$ (0.384)	\$ (0.384)	\$ (0.384)	\$ (0.384)	\$ (0.384)	\$ (0.384)	\$ (0.384)	\$ (0.384)	\$	(4.610)
			YTD Var.	\$ (0.384)	\$ (0.768)	\$ (1.153)												\$	(4.610)
Overtime Consolidated			Yearly													\$	20.837		
			Monthly	\$ 3.012	\$ 2.571	\$ 2.543	\$ 1.447	\$ 1.348	\$ 1.346	\$ 1.396	\$ 1.367	\$ 1.406	\$ 1.367	\$ 1.399	\$ 1.635	\$ 1.635	\$	20.837	
			Actual	\$ 2.628	\$ 1.845	\$ 2.159	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	6.632
			Month Var.	\$ (0.384)	\$ (0.726)	\$ (0.384)	\$ (1.447)	\$ (1.348)	\$ (1.346)	\$ (1.396)	\$ (1.367)	\$ (1.406)	\$ (1.367)	\$ (1.399)	\$ (1.635)	\$ (1.635)	\$ (1.635)	\$	(14.205)
			YTD Var.	\$ (0.384)	\$ (1.110)	\$ (1.495)												\$	(14.205)

**Metropolitan Transportation Authority
2021 MTA MNR ASA Monitoring Program
1st Quarter 2021 results**

In 2021, 13 ASA's are being monitored with a full-year savings of \$44.7 million and a reduction of 0 positions.

Results through the first quarter show that \$10.6 million or 94.4% of the planned ASA reductions of \$11.2 million was realized and 0 positions were reduced. Additionally, 23.7% of the planned full-year savings has been realized.

All ASA's met the targeted savings for the quarter, except:

- MNR OT-3
 - Reduction in Overtime Assigned to Prepare/Respond to Weather Events
 - Severe winter storms as well as several other significant weather events in February requiring service restoration and clean-up by Maintenance of Way forces.

MTA Metro-North Railroad
2021 ASA Monitoring Milestone Report
1st Quarter 2021 (Actual Results through March)

ASA Name: Overtime Spening Reductions

ASA Description: 4 ASA's are being monitored in 2021

ASA Status:

ASA VALUE: (\$ in millions)

	2020		2021		2022		2023		2024	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Nov-20	4.935	0	11.683	0	12.030	0	12.292	0	12.559	0

CRITICAL TASKS & MILESTONES:	Planned Date	Revised Date	Actual Date
11/1/2020 Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	1.256	1.332	1.303	0.751	0.704	0.702	0.837	0.788	0.720	0.801	0.796	1.694	11.683
Actual/Proj.	1.256	0.699	1.303	-	-	-	-	-	-	-	-	-	3.257
Month Var.	-	(0.633)	-	(0.751)	(0.704)	(0.702)	(0.837)	(0.788)	(0.720)	(0.801)	(0.796)	(1.694)	
YTD Var.	-	(0.633)	(0.633)	-	-	-	-	-	-	-	-	-	(8.426)

Frequency of Update to Actuals: Quarterly
 ASA Has Been Fully Implemented: No

MTA Metro-North Railroad
2021 ASA Monitoring Milestone Report
1st Quarter 2021 (Actual Results through March)

ASA Name: Consulting Services Reductions

ASA Description: 3 ASA's are being monitored in 2021

ASA Status:

ASA VALUE: (\$ in millions)

		2020		2021		2022		2023		2024	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Nov-20	1.242	0	2.487	0	2.524	0	2.563	0	2.604	0

CRITICAL TASKS & MILESTONES:	Planned Date	Revised Date	Actual Date
11/1/2020 Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.207	0.207	0.207	0.207	0.207	0.207	0.207	0.207	0.207	0.207	0.207	0.207	2.487
Actual/Proj.	0.207	0.207	0.207	-	-	-	-	-	-	-	-	-	0.622
Month Var.	-	-	-	(0.207)	(0.207)	(0.207)	(0.207)	(0.207)	(0.207)	(0.207)	(0.207)	(0.207)	
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	(1.865)

Frequency of Update to Actuals: Quarterly
 ASA Has Been Fully Implemented: No

MTA Metro-North Railroad
2021 ASA Monitoring Milestone Report
1st Quarter 2021 (Actual Results through March)

ASA Name: Non-Personnel Expense Reductions

ASA Description: 6 ASA's are being monitored in 2021

ASA Status:

ASA VALUE: (\$ in millions)

	2020		2021		2022		2023		2024	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Nov-20	21.141	0	30.553	0	29.686	0	29.563	0.000	29.533	0.000

CRITICAL TASKS & MILESTONES:	Planned Date	Revised Date	Actual Date
11/1/2020 Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	2.235	2.235	2.235	2.235	2.235	2.235	2.235	2.235	2.235	2.235	2.235	4.322	28.903
Actual/Proj.	2.235	2.235	2.235	-	-	-	-	-	-	-	-	-	6.704
Month Var.	-	-	-	(2.235)	(2.235)	(2.235)	(2.235)	(2.235)	(2.235)	(2.235)	(2.235)	(4.322)	
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	(22.199)

Frequency of Update to Actuals: Quarterly
 ASA Has Been Fully Implemented: No

**Metropolitan Transportation Authority
2021 MTA B&T ASA Monitoring Program
1st Quarter 2021 results**

In 2021, 32 ASA's are being monitored with a full-year savings of \$29.1 million and a reduction of 0 positions.

Results through the first quarter show that \$6.8 million or 100% of the planned ASA reductions of \$6.8 million was realized and 0 positions were reduced.

All ASA's met the targeted savings for the quarter.

MTA Bridges & Tunnels
2021 ASA Monitoring Milestone Report
1st Quarter 2021 (Actual Results through March)

ASA Name: Overtime Spening Reductions

ASA Description: 1 ASA is being monitored in 2021

ASA Status:

ASA VALUE: (\$ in millions)

	2020		2021		2022		2023		2024	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Nov-20	5.322	0	4.677	0	4.766	0	4.823	0	4.911	0

CRITICAL TASKS & MILESTONES:	Planned Date	Revised Date	Actual Date
11/1/2020 Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.390	0.390	0.390	0.390	0.390	0.390	0.390	0.390	0.390	0.390	0.390	0.390	4.677
Actual/Proj.	0.390	0.390	0.390	-	-	-	-	-	-	-	-	-	1.169
Month Var.	-	-	-	(0.390)	(0.390)	(0.390)	(0.390)	(0.390)	(0.390)	(0.390)	(0.390)	(0.390)	
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	(3.508)

Frequency of Update to Actuals: Quarterly
 ASA Has Been Fully Implemented: No

MTA Bridges & Tunnels
2021 ASA Monitoring Milestone Report
1st Quarter 2021 (Actual Results through March)

ASA Name: Consulting Services Reductions

ASA Description: 13 ASA's are being monitored in 2021

ASA Status:

ASA VALUE: (\$ in millions)

	2020		2021		2022		2023		2024	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Nov-20	4.034	0	8.388	0	6.380	0	3.864	0	3.806	0

CRITICAL TASKS & MILESTONES:	Planned Date	Revised Date	Actual Date
11/1/2020 Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.548	0.548	0.548	0.667	0.667	0.667	0.667	0.667	0.667	0.785	0.785	1.176	8.388
Actual/Proj.	0.548	0.548	0.548	-	-	-	-	-	-	-	-	-	1.643
Month Var.	-	-	-	(0.667)	(0.667)	(0.667)	(0.667)	(0.667)	(0.667)	(0.785)	(0.785)	(1.176)	
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	(6.746)

Frequency of Update to Actuals: Quarterly
 ASA Has Been Fully Implemented: No

MTA Bridges & Tunnels
2021 ASA Monitoring Milestone Report
1st Quarter 2021 (Actual Results through March)

ASA Name: Non-Personnel Expense Reductions

ASA Description: 18 ASA's are being monitored in 2021

ASA Status:

ASA VALUE: (\$ in millions)

	2020		2021		2022		2023		2024	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Nov-20	9.882	0	16.064	0	12.810	0	11.641	0.000	11.502	0.000

CRITICAL TASKS & MILESTONES:	Planned Date	Revised Date	Actual Date
11/1/2020 Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	1.339	1.339	1.339	1.339	1.339	1.339	1.339	1.339	1.339	1.339	1.339	1.339	16.064
Actual/Proj.	1.339	1.339	1.339	-	-	-	-	-	-	-	-	-	4.016
Month Var.	-	-	-	(1.339)	(1.339)	(1.339)	(1.339)	(1.339)	(1.339)	(1.339)	(1.339)	(1.339)	
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	(12.048)

Frequency of Update to Actuals: Quarterly
 ASA Has Been Fully Implemented: No

**Metropolitan Transportation Authority
2021 MTA HQ ASA Monitoring Program
1st Quarter 2021 results**

In 2021, 25 ASA's are being monitored with a full-year savings of \$103.1 million and a reduction of 0 positions.

Results through the first quarter show that \$25.6 million or 100% of the planned ASA reductions of \$25.6 million was realized and 0 positions were reduced. Additionally, 24.8% of the planned full-year savings has been realized.

All ASA's met the targeted savings for the quarter.

MTA Headquarters
2021 ASA Monitoring Milestone Report
1st Quarter 2021 (Actual Results through March)

ASA Name: Overtime Spening Reductions

ASA Description: 1 ASA is being monitored in 2021

ASA Status:

ASA VALUE: (\$ in millions)

	2020		2021		2022		2023		2024	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Nov-20	0.283	0	0.449	0	0.466	0	0.483	0	0.483	0

CRITICAL TASKS & MILESTONES:	Planned Date	Revised Date	Actual Date
11/1/2020 Identify Savings			

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.037	0.037	0.037	0.037	0.037	0.037	0.037	0.037	0.037	0.037	0.037	0.037	0.449
Actual/Proj.	0.037	0.037	0.037	-	-	-	-	-	-	-	-	-	0.112
Month Var.	-	-	-	(0.037)	(0.037)	(0.037)	(0.037)	(0.037)	(0.037)	(0.037)	(0.037)	(0.037)	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	(0.337)

Frequency of Update to Actuals: Quarterly
 ASA Has Been Fully Implemented: No

MTA Headquarters
2021 ASA Monitoring Milestone Report
1st Quarter 2021 (Actual Results through March)

ASA Name: Consulting Services Reductions

ASA Description: 6 ASA's are being monitored in 2021

ASA Status:

ASA VALUE: (\$ in millions)

		2020		2021		2022		2023		2024	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Nov-20	46.697	0	83.047	0	30.170	0	18.630	0	30.260	0

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
11/1/2020	Identify Savings				

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	6.921	6.921	6.921	6.921	6.921	6.921	6.921	6.921	6.921	6.921	6.921	6.921	83.047
Actual/Proj.	6.921	6.921	6.921	-	-	-	-	-	-	-	-	-	20.762
Month Var.	-	-	-	(6.921)	(6.921)	(6.921)	(6.921)	(6.921)	(6.921)	(6.921)	(6.921)	(6.921)	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	(62.285)

Frequency of Update to Actuals: Quarterly
 ASA Has Been Fully Implemented: No

MTA Headquarters
2021 ASA Monitoring Milestone Report
1st Quarter 2021 (Actual Results through March)

ASA Name: Non-Personnel Expense Reductions

ASA Description: 18 ASA's are being monitored in 2021

ASA Status:

ASA VALUE: (\$ in millions)

		2020		2021		2022		2023		2024	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Nov-20	16.682	0	19.618	0	16.539	0	14.107	0.000	14.181	0.000

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
11/1/2020	Identify Savings				

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	1.569	1.569	1.569	1.569	1.569	1.569	1.569	1.569	1.569	1.569	1.569	2.361	19.618
Actual/Proj.	1.569	1.569	1.569	-	-	-	-	-	-	-	-	-	4.707
Month Var.	-	-	-	(1.569)	(1.569)	(1.569)	(1.569)	(1.569)	(1.569)	(1.569)	(1.569)	(2.361)	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	(14.912)

Frequency of Update to Actuals: Quarterly
 ASA Has Been Fully Implemented: No

