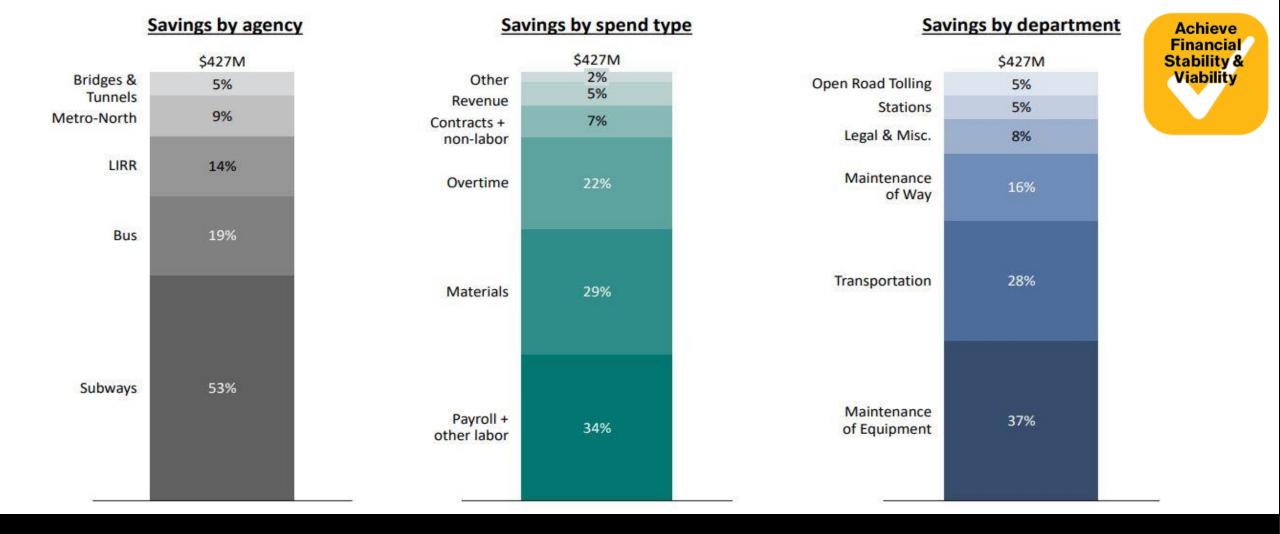






New Funding and Cost Savings Preserve 'Five Zeros' in November Financial Plan





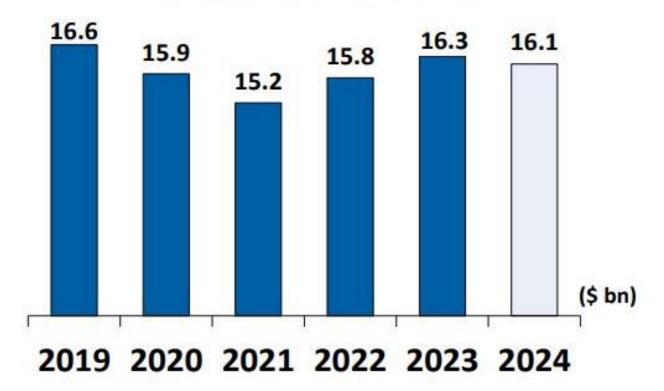
Categorizing 2024 Operating Efficiencies





Reduction in Annual Expenses in 2019 Dollars (inflation adjusted)

3% spending reduction in real dollars (0.6% average annual decline)



MTA Budget Reduced 3% Since 2019



Advancing Systemwide Accessibility







Capital Impact of Delays to Congestion Pricing

